

Reducing Incidents of Patient Falls

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Rochester, MN



Olmsted Medical Center

- 61 Bed Level IV Trauma Hospital
- 22 Bed Medical/Surgical Unit



TCAB Themes and High Leverage Changes....the “what” of TCAB

- **Safe and Reliable Care**
- Vitality and Teamwork
- Transformational Leadership
- Patient-Centered Care
- Value Added Care Processes



Objective

Discuss strategies to prevent falls and injuries from falls.



Strategic Objectives for TCAB

To develop one or more models of care at the bedside on Medical/Surgical units that will result in:

- Improved quality of patient care
- Improved quality of patient service
- More effective care teams
- Improved staff satisfaction and retention
- Greater efficiency



Transforming Care at the Bedside

- OMC's Med/Surg Unit TCAB core team attended a TCAB conference in August of 2010.
- OMC's Med/Surg Unit became a part of the first AF4Q regional effort in the United States to implement TCAB.



Aim Statement

To reduce the number of patient falls on the Med/Surg Unit to less than 1 per 1,000 patient days by the end of the initial 12 months (by September 1, 2011).



Strategies for Fall Prevention

The aim will be accomplished using:

- a reliable fall risk assessment
- shift report/safety huddles
- hourly rounding
- customized interventions



John Hopkins Fall Assessment

Brief yet inclusive.

If total score is 10 or less, initiate fall risk interventions. If total score is 11 or more, initiate fall risk interventions. If total score is 12 or more, initiate fall risk interventions.

Fall Assessment Tool - Adult/Adolescent		Points
Complete and calculate Fall Risk Score		Five
If no box checked, score for category is 0.		
Age (Single Select)	<input type="checkbox"/> 60-69 years (1 point) <input type="checkbox"/> 70-79 years (2 points) <input type="checkbox"/> > 80 years (3 points)	
Fall History (Single Select)	<input type="checkbox"/> One fall within 6 months before admission (5 points)	
Elimination - Bowel and Urine (Single Select)	<input type="checkbox"/> Incontinence (2 points) <input type="checkbox"/> Urgency or frequency (2 points) <input type="checkbox"/> Urgency/frequency and incontinence (4 points)	
Medications: PCA/Opiates, anti-convulsants, anti-hypertensives, diuretics, hypnotics, laxatives, sedatives, and psychotropics (Single Select)	<input type="checkbox"/> On 1 high fall risk drug (3 points) <input type="checkbox"/> On 2 or more high fall risk drugs (5 points) <input type="checkbox"/> Sedated procedure within past 24 hours (7 points)	
Patient Care Equipment: Any equipment that tethers patient.	<input type="checkbox"/> One present (1 point) <input type="checkbox"/> Two present (2 points) <input type="checkbox"/> Three or more present (3 points)	
Mobility (Multi-Select; choose all that apply and add points together)	<input type="checkbox"/> Requires assistance or supervision for mobility, transfer, or ambulation (2 points) <input type="checkbox"/> Unsteady gait (2 points) <input type="checkbox"/> Visual or auditory impairment affecting mobility (2 points)	
Cognition (Multi-Select; choose all that apply and add points together)	<input type="checkbox"/> Altered awareness of immediate physical environment (1 point) <input type="checkbox"/> Impulsive (2 points) <input type="checkbox"/> Lack of understanding of one's physical and cognitive limitations (4 points)	
Total Points		

03/22/2011 08:15



Fall risk assessment completed on admission for all patients and every 24 hours thereafter.



Safety Huddles/Bedside Reporting

December 2010 – Bedside report roll out



Identify at Every Shift the Patients Most at Risk of Falling

Assignment sheets have patients flagged that are at risk for falling so all staff are aware of the patient's fall risk status.



Benefits of Bedside Report

- Increased direct nurse-patient contact at the beginning of the shift.
- On-coming nurse sees the patient instead of just hearing about the patient.
- On-coming nurse can assess patient risks at the start of the shift.



Hourly Rounding



Hourly Rounding

October of 2010: Roll out of hourly rounding using the model of the 3P's – address Pain, Potty, Position every hour along with a review of the environmental needs.



Fall Risk Identifiers



More Measures

Improved fall risk identifiers such as yellow slippers, yellow clips for patient ID band, and yellow magnets.

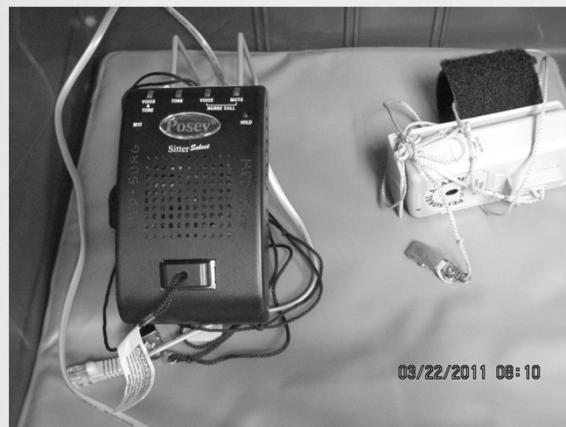


Patient with Gait Belt and Yellow Slippers



Changes Tested

Increase in number of available safety alarms



Staff Resistance on the Med/Surg Unit

- In December of 2010 staff was expressing dissatisfaction with bedside report.
- Staff posed the question as to how bedside report could be done differently.
- Suggestions for change were tested and adopted.



Staff Empowerment

- TCAB provided an avenue for improved communication.
- Staff voiced satisfaction as small tests of change were implemented with bedside report.
- Bedside report and hourly rounding have become part of the culture of OMC's Med/Surg Unit.



Why TCAB Works

- Before TCAB change meant, “This is the way it will be now.”
- After TCAB change means, “We can do a small test of change and adjust as we need to.”



Culture Change

- Frontline staff are more willing to try new innovations to keep patients safe.
- Increased staff satisfaction as they feel they have a place to be heard.
- Changing monthly staff meetings to TCAB meetings...How might we?



Communicate Fall Risks to All Staff

- Increased staff awareness through the development of a TCAB communication board in the report room.
- Incentive for all staff to strive to work together to keep patients safe from falls.
- Incentive rewards..pizza parties for all shifts.
- Education posted on whiteboard including yellow circles with fall prevention education.

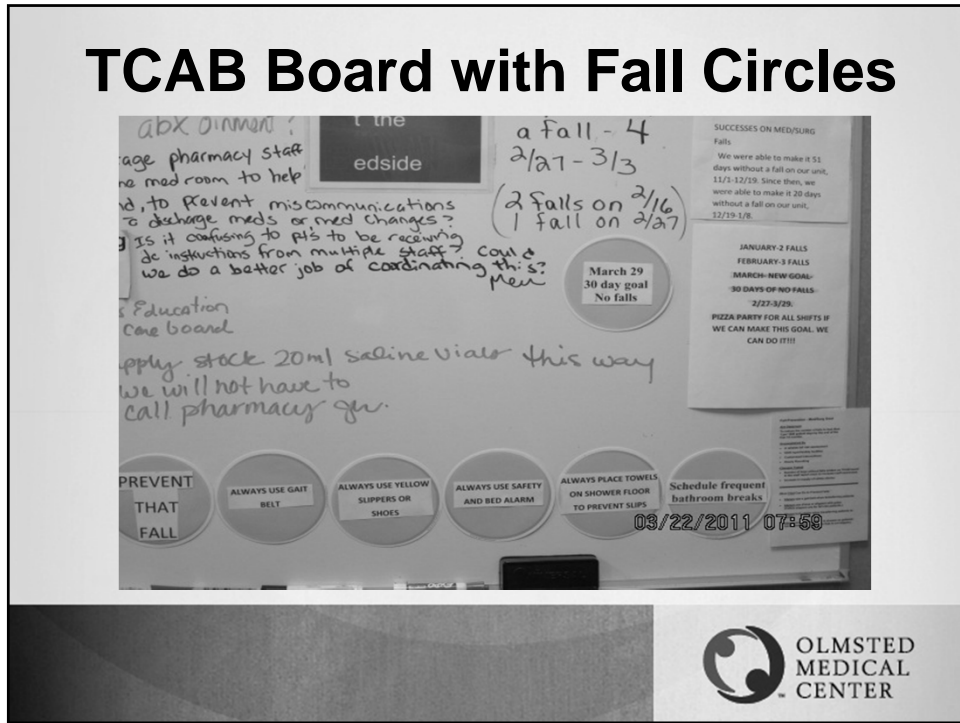


TCAB Board with Fall Prevention Goal

A photograph of a whiteboard (TCAB board) with handwritten notes and printed information. The board is divided into several sections. On the left, there are handwritten notes: "your", "transforming", "are", "t the", "edside", "ent?", "y staff", "ro help", "t miscommunications", "eds or med changes?", "s to pts to be receiving", "s from multiple staff? could", "atter job of coordinating this?", "men", "e 20ml saline vials this way", "t have to". In the center, there is a printed section titled "Falls on Med-Surg" with handwritten entries: "Feb 3 2/21", "Hospital Acquired Pressure Ulcers Feb. 2", "Days without a Fall - 4", "2/27 - 3/3", "(2 falls on 2/16)", "(1 fall on 2/27)", and a circular stamp: "March 29 30 day goal No falls". On the right, there is a printed section titled "SUCCESSSES ON MED/SURG Falls" with text: "We were able to make it 51 days without a fall on our unit, 11/1-12/19. Since then, we were able to make it 20 days without a fall on our unit, 12/19-1/8." Below this, there is a printed section titled "JANUARY-2 FALLS FEBRUARY-3 FALLS MARCH-NEW GOAL- 30 DAYS OF NO FALLS" with a date stamp: "2/27/3/29 PIZZA PARTY FOR ALL SHIFTS IF WE CAN MAKE THIS GOAL. WE CAN DO IT!" and a timestamp: "03/22/2011 08:00".



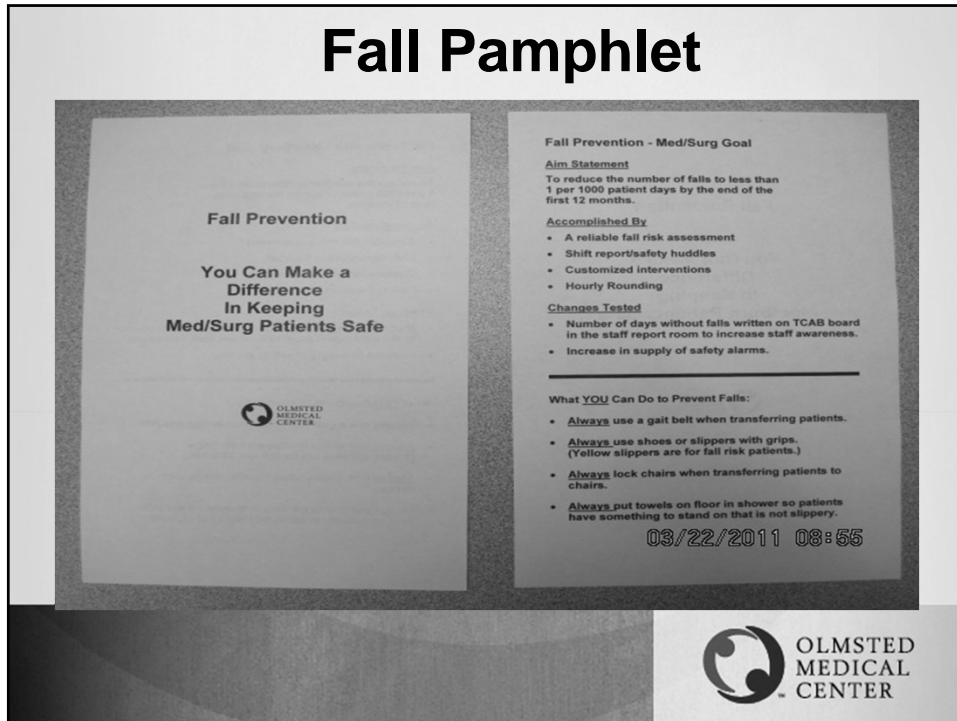
TCAB Board with Fall Circles



Development of Fall Prevention Pamphlet

- Increase in falls noted after students began their rotations.
- A fall prevention pamphlet was developed to educate students and staff new to the Med/Surg Unit on tips to prevent falls.
- Director of Medical-Surgical Services educated students.

Fall Pamphlet



More Safety Measures

- Signs posted in the patient bathrooms and by the patient beds to include patients on how to keep them safe from falls.
- Increased safety alarms purchased.
- Signs placed at the head of the patient's bed if the patient has a safety or bed alarm.

Fall Prevention Tips

OMC is committed to working with our patients and their families to provide a safe and comfortable environment.

Listed below are some general tips to prevent falls.

Please consult your nurse if you have questions.

1. **Always call for a nurse, no matter how busy we appear. “Call, don’t fall!”**
2. **Call for assistance when getting out of bed or going to the bathroom.**
3. **Keep a night light on.**
4. **Use the call light for any item that is out of your reach.**
5. **Get up slowly from a lying or sitting position. Dangle your feet before walking. Sit down immediately if you feel dizzy.**
6. **Report any spills to your health care team.**

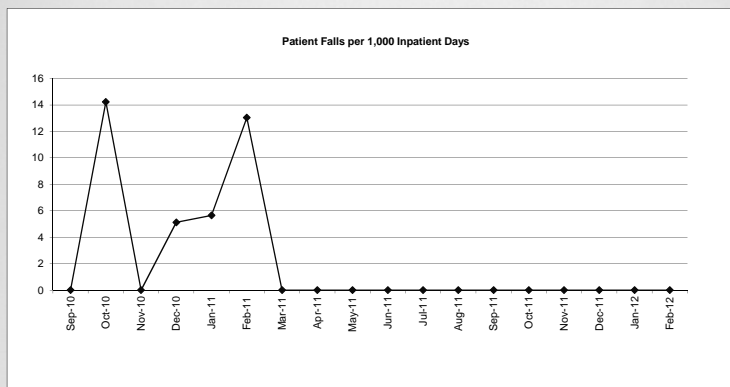


Are Safety and Bed Alarms Turned On?



Results

Time Period	Days Without Falls	Number of Falls
November-December 2010	51	0
December 10 – January 11	20	1
January 8 – January 15	7	1
January 15 – February 16	32	1
February 16 – February 27	11	2
February 27 – March 29	30	0
March 29 – April 8	10	2
April 8 – May 8	30	0



October : Hourly rounding implemented
 December: Bedside reporting implemented
 February: Falls with students
 March: Student and patient education implemented



Reviewing Our Patient Falls

- What was missed on assessment that could have predicted and prevented this fall?
- What did we learn?
- What can we do differently?



PDSA Cycle

Testing changes in the real work setting.

- Plan it.
- Do it.
- Study it.
- Act on what is learned.

Don't be afraid to try something and to move on if it doesn't work or isn't right for your setting or organizations.

Don't worry about perfection – Adapt, Adopt, Abandon



Action Planning



Assessment - Risk of Injury

Hospital: _____ Pilot Unit: _____ FALLS: ACTION PLANNING FORM

Aim Statement: _____

Key Changes	Processes	Status of Change	Ideas for Testing & Designing Reliable Processes	Process Measures	Who will lead? Timeline?
L. Assess Risk of Falling and Risk to Reduce Serious Injury from Falls	a. Perform standardized fall risk assessment for all patients on admission and whenever patients' clinical status changes.				
	b. Identify at every shift the patients most at risk of moderate to serious injury from fall.				
	c. Integrate use of ABCS harm risk assessment into fall assessment processes				
	d.				

PRIORITY TEST: Your team is conducting baseline data meeting with key team members and stakeholders; reviewing or observing the process.
 TEST: Your team is testing a change in the process; you are implementing a change in the process; you are testing a change in the process; you are testing a change in the process.
 FULL SCALE: Your team is implementing a change in the process; you are implementing a change in the process; you are implementing a change in the process; you are implementing a change in the process.
 SUSTAINMENT: Your team has developed a regularly scheduled process which is being used in the department; the process is known at least 50% of the time.

Source: Reducing Patient Injuries from Falls, Chuck Meek, RN, BSN, MHA



Communication and Education

Hospital: _____ Pilot Unit: _____ FALLS: ACTION PLANNING FORM

Aim Statement: _____

Key Changes	Processes	Status of Change	Ideas for Testing & Designing Reliable Processes	Process Measures	Who will lead? Timeline?
II. Communicate and Educate About Patients' Fall Risk	a. Communicate to all staff information regarding patients who are at risk of falling and at risk of sustaining a fall-related injury.				
	b. Educate the patient and family members about risk of injury from a fall on admission and throughout the hospital stay, and about what they can do to help prevent a fall.				
	c.				
	d.				

Prepared by: Fall. Your team is collecting baseline data, meeting with key stakeholders or team members and conducting a workshop or observing the process. **Initial:** Your team is trying a change. If you find a change that is important to you, you are going to test the change before you make it. A list of change leaders complete "PBA-Do-Step-Act Cycle". **Plan:** Your team is making a change to the process. You are going to test the change before you make it. You are going to test the change before you make it. You are going to test the change before you make it. **Do:** Your team is making a change to the process. You are going to test the change before you make it. You are going to test the change before you make it. **Check:** Your team is making a change to the process. You are going to test the change before you make it. You are going to test the change before you make it. **Act:** Your team is making a change to the process. You are going to test the change before you make it. You are going to test the change before you make it.

Source: Reducing Patient Injuries from Falls, Chuck Meek, RN, BSN, MHA



Standardized

Hospital: _____ Pilot Unit: _____ FALLS: ACTION PLANNING FORM

Aim Statement: _____

Key Changes	Processes	Status of Change	Ideas for Testing & Designing Reliable Processes	Process Measures	Who will lead? Timeline?
III. Standardize Interventions for Patients at Risk for Falling	a. Implement both hospital-wide and patient-level improvements to patient care environment to prevent falls and reduce severity of injury from falls.				
	b. Perform hourly (or every 2 hours) intentional rounding to assess and address patient needs for pain relief, toileting, positioning, personal items, and pathway (safe exit).				
	c.				
	d.				

Prepared by: Fall. Your team is collecting baseline data, meeting with key stakeholders or team members and conducting a workshop or observing the process. **Initial:** Your team is trying a change. If you find a change that is important to you, you are going to test the change before you make it. A list of change leaders complete "PBA-Do-Step-Act Cycle". **Plan:** Your team is making a change to the process. You are going to test the change before you make it. You are going to test the change before you make it. **Do:** Your team is making a change to the process. You are going to test the change before you make it. You are going to test the change before you make it. **Check:** Your team is making a change to the process. You are going to test the change before you make it. You are going to test the change before you make it. **Act:** Your team is making a change to the process. You are going to test the change before you make it. You are going to test the change before you make it.

Source: Reducing Patient Injuries from Falls, Chuck Meek, RN, BSN, MHA



Customized

Hospital: _____ Pilot Unit: _____ FALLS: ACTION PLANNING FORM

Aim Statement: _____

Key Changes	Processes	Status of Change	Ideas for Testing & Designing Reliable Processes	Process Measures	Who will lead? Timeline?
IV. Customized Interventions for Patients at Highest Risk of a Serious or Major Fall-Related Injury	a. Increase the intensity and frequency of observation.				
	b. Make environmental adaptations and provide personal devices to reduce risk of fall-related injury.				
	c. Target interventions to reduce the side effects of medications.				
	d.				
	e.				

Planning to Test: Your team is collecting baseline data, meeting with key stakeholders or team members and conducting, measuring or observing the process.
 Testing: Your team is trying a change to see if the change will be implemented. There is no assurance that the change will be permanent yet. A test of change is often complete PDSA-Do-Check-Act cycle.
 Implementing: Your team is making or incorporating changes permanent. Implementing will often require changing documentation, written policies, training, and organizing all staff members. Additional or only not required in the testing phase. Implementing, like testing, will require the use of multiple PDSA-Do-Check-Act cycles for continued learning.
 Sustaining: Your team has developed a highly specified process which is clearly in use. Documented steps exist that describe the process to be followed at all times of the day.

Source: Reducing Patient Injuries from Falls, Chuck Meek, RN, BSN, MHA



As front line staff become more engaged in patient safety and prevention of falls, we ARE making a difference in keeping our patients safe.



Transforming Care at the Bedside

